

Five-year financial summary

	IFRS Year ended 31 December 2010 £m	IFRS Year ended 31 December 2009 £m	IFRS Year ended 31 December 2008 £m	IFRS Year ended 31 December 2007 £m	UK GAAP Year ended 31 December 2006 £m
Income statement					
Continuing operations					
Revenue	650.1	655.1	622.7	428.8	274.0
Group operating profit before other items	78.2	70.6	65.0	38.7	18.3
Amortisation of intangibles	(2.6)	(2.9)	(2.7)	(1.0)	(0.1)
Industrial disease costs	(0.4)	(74.2)	(5.7)	(1.6)	(3.4)
Exceptional items	–	–	(4.1)	(0.3)	1.0
Group operating profit/(loss)	75.2	(6.5)	52.5	35.8	15.8
Profit/(loss) before tax	63.1	(15.6)	37.8	33.0	15.6
Profit/(loss) from continuing operations	52.3	(1.5)	31.9	27.6	13.6
Discontinued operations	0.3	–	(0.2)	(0.7)	1.1
Profit/(loss) for the year	52.6	(1.5)	31.7	26.9	14.7
Attributable to:					
Owners of the Parent	49.5	(4.1)	30.6	26.9	14.7
Non-controlling interest	3.1	2.6	1.1	–	–
Balance Sheet					
Non-current assets	439.2	389.3	352.9	299.4	60.4
Net current assets	154.4	117.0	84.5	70.6	58.0
Non-current liabilities	(224.8)	(238.6)	(191.2)	(189.3)	(43.2)
Net assets	368.8	267.7	246.2	180.7	75.2
Earnings/(loss) per share					
– Basic	42.6p	(3.5)p	26.7p	26.0p	17.6p
– Diluted	41.0p	(3.4)p	26.3p	25.5p	17.3p
Adjusted diluted EPS	42.6p	37.5p	30.0p	24.1p	14.0p
Growth in adjusted diluted EPS %	13.6%	25.0%	24.5%	72.1%	45.8%

	2010 £m	2009 £m	2008 £m	2007 £m	2006 £m
Key performance indicators (KPIs)					
Adjusted operating profit margin (%)	12.0	10.8	10.4	9.0	6.6
Return on managed assets (%)	33.6	32.0	29.4	32.0	34.8
Operating cash conversion (%)*	103.1	95.9	87.7	37.6	N/A
Lost Time Incidents (per 100,000 hours)	0.03	0.07	0.08	0.10	0.08

KPIs: definitions and analysis

Adjusted operating profit margin

Defined as Group operating profit before other items expressed as a percentage of revenue. The continued improvement in the margin over the last five years represents the change in operations, including the exit from the manufacturing activities and increased international operations.

Return on managed assets

Defined as Group operating profit before other items expressed as a percentage of managed assets**. The 2010 return is indicative of the significant investment in the business over the last 3 years.

Operating cash conversion

This is defined as cash generated from operating activities divided by adjusted EBITDA⁽⁶⁾ (see note 30 to the Group financial statements). The conversion rate in 2010 demonstrates the effectiveness of the Group in turning profit into cash.

Lost Time Incidents (LTI)

Number of incidents per 100,000 man hours worked. Cape considers safety as a key part of the Group strategy and the improvement in the safety record demonstrates the achievements in this area.

* Cash conversion has only been considered as a KPI since 2008 (with 2007 comparative disclosed).

** Managed assets are property, plant and equipment, inventories, trade and other receivables and trade and other payables.